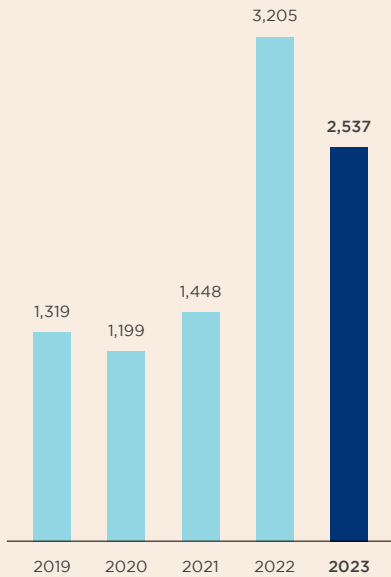


5-Year Group Financial Highlights

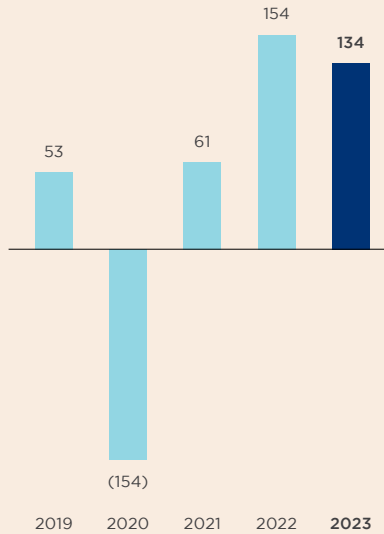
	2019	2020 (restated)	2021	2022	2023
FINANCIAL RESULTS (RM' MILLION)					
Revenue	1,319	1,199	1,448	3,205	2,537
Gross Profit	298	253	180	446	331
Profit/(loss) before taxation	53	(154)	61	154	134
Profit/(loss) after taxation	19	(177)	7	54	101
Profit/(loss) attributable to equity holders	24	(177)	16	65	101
FINANCIAL POSITION (RM' MILLION)					
Total cash & bank balances and investment securities	517	842	680	593	1,072
Total assets*	8,448	8,314	9,205	9,229	8,845
Total borrowings	1,828	1,933	1,932	2,057	1,801
Total net assets*	4,765	4,551	4,513	4,531	4,594
Share capital	4,332	4,332	4,356	4,356	4,356
Total equity*	4,796	4,561	4,540	4,537	4,600
FINANCIAL RATIOS					
Basic earnings/(loss) per share (sen)	0.54	(4.02)	0.36	1.45	2.26
Return on average shareholders' funds (%)	0	(4)	0	1	2
Return on total net assets (%)	1	(4)	0	1	2
Share price at year end (RM)	0.73	0.48	0.36	0.295	0.445
Price earning ratio (times)	135.19	(11.94)	100.00	20.34	19.69
Dividend per share (sen)	1.00	1.00	1.00	1.00	1.00
Dividend yield (%)	1.4	2.1	2.8	3.4	2.2
Net assets per share attributable to equity holders* (RM)	1.08	1.03	1.01	1.01	1.03
Net gearing ratio (times)	0.27	0.24	0.28	0.32	0.16
Market capitalisation (RM' Million)	3,221	2,118	1,608	1,318	1,988
Average shareholders' funds* (RM' Million)	4,799	4,658	4,532	4,522	4,563
Weighted average no. of shares (Million)	4,406	4,412	4,447	4,468	4,468
Share capital (No. of shares' Million)	4,412	4,412	4,468	4,468	4,468
BANK BORROWINGS (RM' MILLION)					
Bank borrowings	1,828	1,326	523	646	390
Sukuk	-	607	1,409	1,411	1,411
Total borrowings	1,828	1,933	1,932	2,057	1,801
Less:					
Total cash & bank balances and investment securities	(517)	(842)	(680)	(593)	(1,072)
Total net borrowings	1,311	1,091	1,252	1,464	729

* restated figures for FY2019

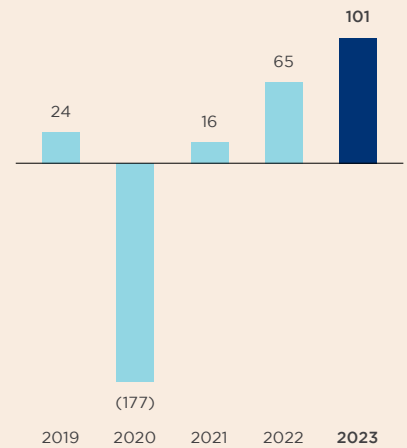
Revenue
(RM' MILLION)



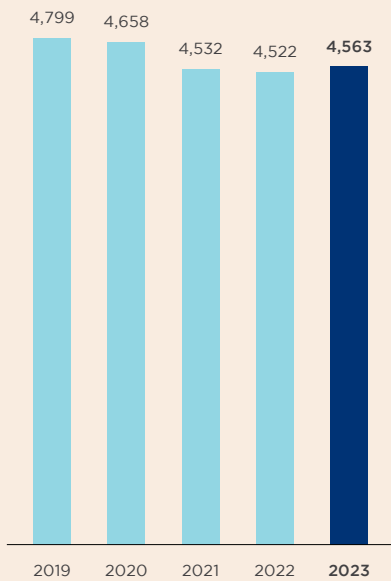
**Profit/(Loss) Before
Income Tax**
(RM' MILLION)



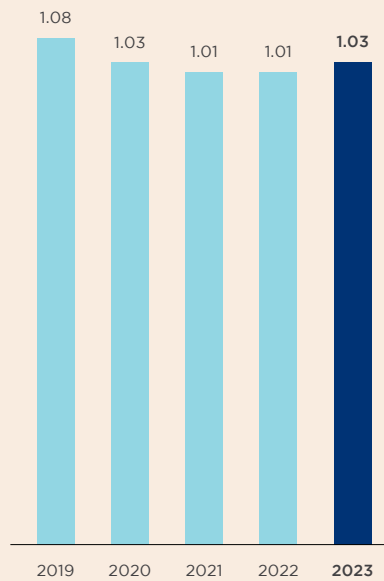
**Profit/(loss) Attributable
to Equity Holders**
(RM' MILLION)



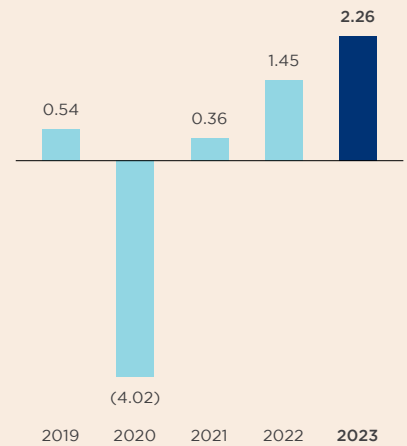
**Average
Shareholders' Funds**
(RM' MILLION)



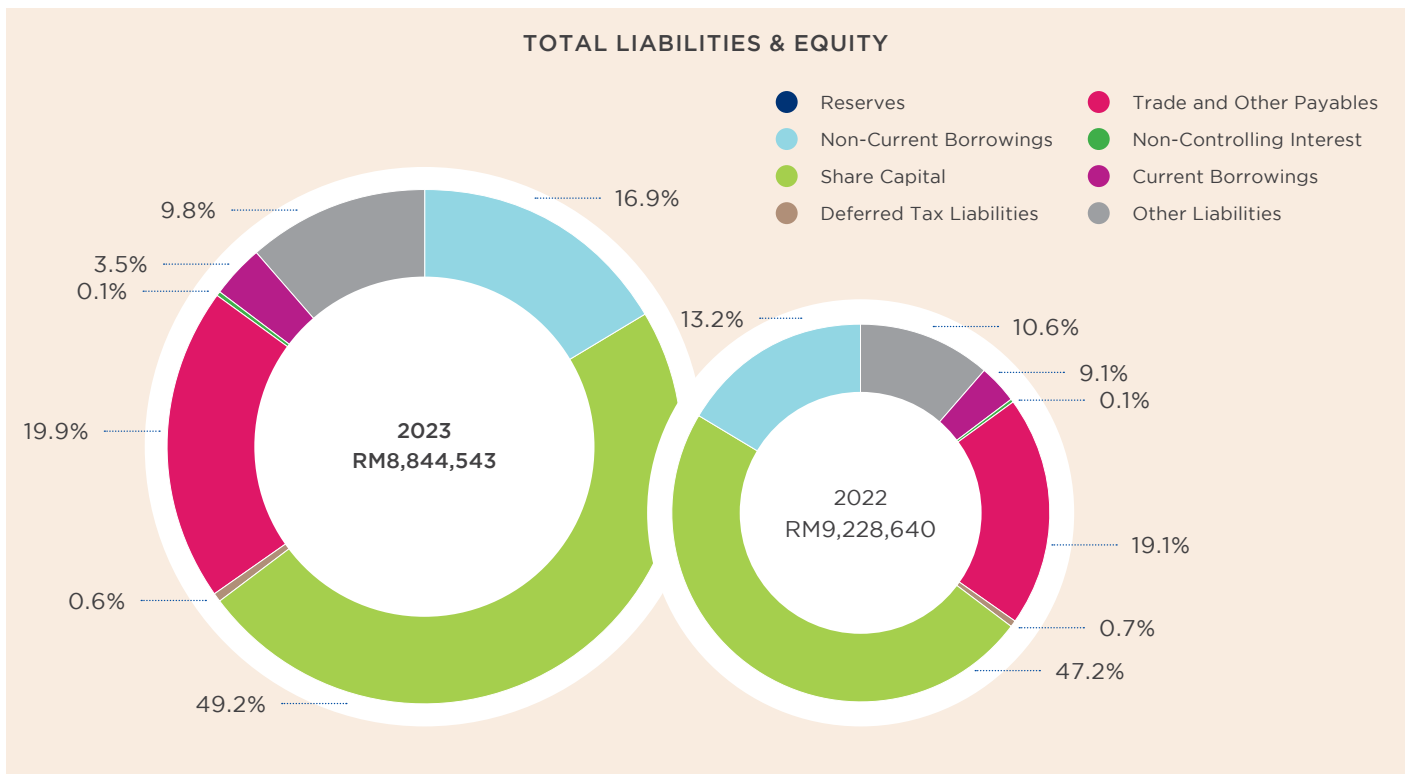
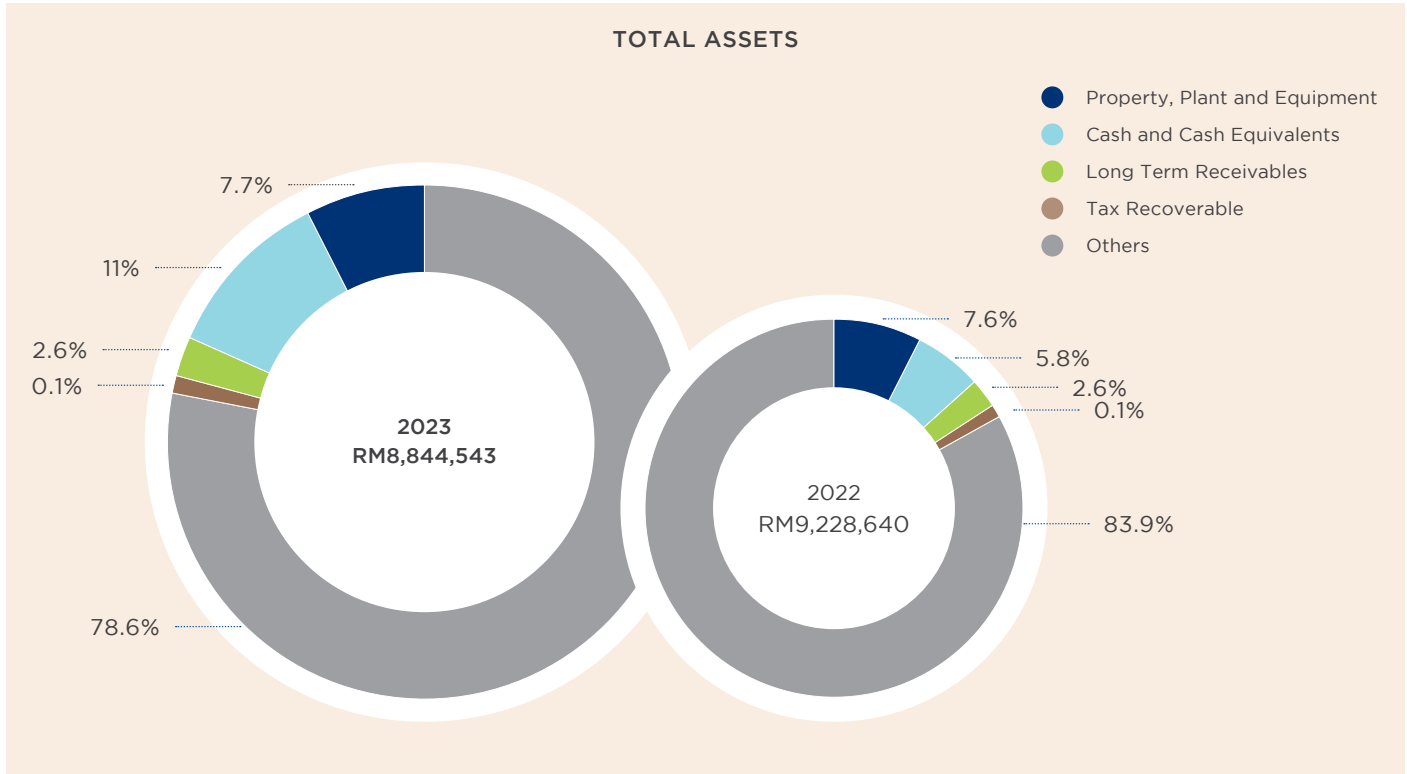
Net Assets Per Share
(RM)



**Basic Earnings/(loss)
Per Share**
(SEN)



Simplified Statement of Financial Position



Group Segmental Financial Position

RM' MILLION	2019	2020 (restated)	2021	2022	2023
REVENUE					
Property Development & Investment	567	635	498	915	738
Engineering, Construction & Environment	679	515	903	2,234	1,734
Facilities Management & Parking	54	43	35	46	51
Others	19	6	12	10	14
Total Revenue	1,319	1,199	1,448	3,205	2,537
OPERATING PROFIT/(LOSS) BY SEGMENT**					
Property Development & Investment	77	63	153	177	149
Engineering, Construction & Environment	23	(174)	(41)	70	87
Facilities Management & Parking	6	7	(1)	(1)	(2)
Others	(4)	1	6	(5)	(9)
Total Segment Results	102	(103)	117	241	225

** Earnings before interest, tax and unallocated corporate expenses

Group Quarterly Financial Position

2023 RM' MILLION For the period ended	First Quarter 31/3/2023	Second Quarter 30/6/2023	Third Quarter 30/9/2023	Fourth Quarter 31/12/2023	2023 YTD
Revenue	742	599	504	692	2,537
Profit/(loss) before taxation	21	15	19	79	134
Profit/(loss) after taxation	8	11	2	80	101
Profit/(loss) attributable to equity holders	8	11	2	80	101
Basic earnings/(loss) per share (sen)	0.19	0.24	0.03	1.80	2.26
Dividend per share (sen)	-	-	-	1.00	1.00
Net assets per share attributable to equity holders (RM)	1.02	1.01	1.01	1.03	1.03

2022 RM' MILLION For the period ended	First Quarter 31/3/2022	Second Quarter 30/6/2022	Third Quarter 30/9/2022	Fourth Quarter 31/12/2022	2022 YTD
Revenue	811	700	860	834	3,205
Profit/(loss) before taxation	31	28	57	38	154
Profit/(loss) after taxation	14	11	16	13	54
Profit/(loss) attributable to equity holders	14	14	24	13	65
Basic earnings/(loss) per share (sen)	0.31	0.32	0.53	0.29	1.45
Dividend per share (sen)	-	-	-	1.00	1.00
Net assets per share attributable to equity holders (RM)	1.01	1.01	1.01	1.01	1.01

Statement of Value Added

VALUE ADDED

RM' MILLION	2023	2022
Total revenue	2,537	3,205
Direct and indirect costs	(2,497)	(3,018)
Value added from operation	40	187
Other operating income	21	24
Other gains	150	18
Share of results of associates	18	10
Share of results of joint ventures	(5)	(5)
Finance income	23	18
Total value added	247	252

DISTRIBUTION ADDED

RM' THOUSAND	2023	2022
Staff costs	239,607	215,031
Government and Society (Corporate Taxation and CSR Expenses)	72,293	97,179
Providers of Capital		
Dividends declared	44,675	44,675
Finance costs	112,761	99,057
Non-controlling interest	55	(11,302)
	157,491	132,430
Reinvestment and Future Growth		
Retained earnings, depreciation and amortisation	326,971	265,871
Total value distributed	796,362	710,511

